ANNUAL REPORT 2006-2007

THE CARTER CENTER



Waging Peace. Fighting Disease. Building Hope.

The Carter Center, in partnership with Emory University, is guided by a fundamental commitment to human rights and the alleviation of human suffering; it seeks to prevent and resolve conflicts, enhance freedom and democracy, and improve health.

While the program agenda may change, The Carter Center is guided by five principles:

- The Center emphasizes action and results. Based on careful research and analysis, it is prepared to take timely action on important and pressing issues.
- The Center does not duplicate the effective efforts of others.
- The Center addresses difficult problems and recognizes the possibility of failure as an acceptable risk.
- The Center is nonpartisan and acts as a neutral in dispute resolution activities.
- The Center believes that people can improve their lives when provided with the necessary skills, knowledge, and access to resources.

The Carter Center collaborates with other organizations, public or private, in carrying out its mission.



Cover photos by Antonio Fiorente, Emily Staub, and Deborah Hakes

Right: East Timorese women wait in line to vote.







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A MESSAGE FROM PRESIDENT JIMMY CARTER

One of the most questifying aspects of our work at The Carter Centor is seeing focal citizens succeed as participants in our projects. We recount Them to what side by side with us as we show them how a discuse can be cured as Their feeders effected fairly. In doing so, we strengthen the tides of forgother people around the Wark and build hope for the firture. Firmy Carter

he Carter Center's work to wage peace and fight disease has taken us to some of the most forgotten places around the world. Each time we are amazed by the resiliency of people in these communities. Whether facing devastating diseases or governmental corruption, people have shown that all they need is opportunity and know-how to build better lives and new hope for themselves.

A LETTER FROM The officers

The people of Nepal have endured a 10-year civil war in which more than 12,000 citizens have been killed. Now striving to establish a new democratic government, the country has asked The Carter Center to help ensure that its first multiparty elections are fair. As an internationally respected pioneer in the field of election observation, the Center will help Nepal take steps to maintain peace and self-governance.

In places like Liberia and Democratic Republic of the Congo, the governments are in shambles after years of war. But after observing successful elections in both countries, the Center is helping them rebuild by supporting the development of systems to protect human rights and strengthen rule of law.

Meanwhile, the Center's health programs seek to alleviate unnecessary suffering from debilitating but fully preventable diseases among the world's poorest people. In 2007 in Ethiopia, The Carter Center distributed 3 million insecticidal bed nets and trained local health workers to combat malaria. Many people walked for hours to receive their nets—a testament to their determination to fight this often-lethal disease.

People worldwide also suffer needlessly due to misinformation about mental illnesses. This year, the Center expanded the Rosalynn Carter Fellowships for Mental Health Journalism to Romania with the goal of training journalists to report accurately on mental health issues. To date, more than 88 journalists from around the world have participated in the program, thus effecting a more compassionate social response to these illnesses.

In carrying out its mission, the Center is providing more than a fair election or a means to fight disease. We are building hope by strengthening the lives of individuals worldwide.

ohn Hardman

John Hardman President and Chief Executive Officer

Moores

John Moores Chairman





THE CARTER CENTER AT A GLANCE

Overview

The Carter Center was founded in 1982 by former U.S. President Jimmy Carter and his wife, Rosalynn, in partnership with Emory University, to advance peace and health worldwide. A nongovernmental organization, the Center has helped to improve life for people in more than 70 countries by resolving conflicts; advancing democracy, human rights, and economic opportunity; preventing diseases; improving mental health care; and teaching farmers to increase crop production.

Accomplishments

The Center has observed 69 elections in 27 countries; helped farmers double or triple grain production in 15 African countries; worked to prevent and resolve civil and international conflicts worldwide; intervened to prevent unnecessary diseases in Latin America and Africa; and strived to diminish the stigma against mental illnesses.

Budget

\$87.7 million 2006–2007 operating budget.

Donations

The Center is a 501(c)(3) charitable organization, financed by private donations from individuals, foundations, corporations, and international development assistance agencies. Contributions by U.S. citizens and companies are tax-deductible as allowed by law.

Facilities

The nondenominational Cecil B. Day Chapel and other facilities are available for weddings, corporate retreats and meetings, and other special events. For information, (404) 420-5112.

Location

n a 35-acre park, about 1.5 miles east of downtown Atlanta. The Jimmy Carter Library and Museum, which adjoins the Center, is owned and operated by the National Archives and Records Administration and is open to the public. (404) 865-7101.

Staff

160 employees, based primarily in Atlanta.

CARTER CENTER AROUND THE WORLD

North America

Canada Mexico United States **Caribbean and** Central America Belize Costa Rica Cuba Dominican Republic El Salvador Guatemala Haiti Jamaica

Nicaragua

Panama

South America

Argentina Bolivia Brazil Chile Colombia Ecuador Guyana Paraguay Paraguay Paru Suriname Venezuela **Europe** Albania Bosnia Estonia

Romania

Russia

Middle East

Egypt Israel and the Palestinian Territories Jordan Syria Yemen Africa

Benin Burkina Faso Burundi Cameroon Central African Republic Chad Cote d'Ivoire Democratic Republic of the Congo

Eritrea Ethiopia Ghana Guinea Kenya Liberia Malawi Mali Mauritania Mozambique Niger Nigeria Rwanda Senegal Sierra Leone Somalia South Africa Sudan Tanzania

Togo Uganda Zambia Asia Bangladesh China East Timor India Indonesia Nepal North Korea Pakistan Sri Lanka

Oceania

New Zealand

Two local election observers monitor a polling site during runoffs in the Democratic Republic of the Congo. In its mission as international observers, The Carter Center noted how local observers were treated by election officials.

n the Democratic Republic of the Congo, Carter Center observers witness a voter casting his ballot in the runoff elections for president and other offices, leading the way to much-needed change and more accountable government.

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A Liberian woman learns during a workshop that she has the right to inherit her husband's property, and her future looks brighter.

Long-term observers watch a Nepalese citizen register to vote, hoping a democratic process will lead to permanent peace.

Thanks to a new access-to-information law in Jamaica, a citizen watchdog group requests public records showing how tax dollars were spent, bringing accountability to the government.

These and other activities of the Carter Center's peace programs create greater citizen participation in democracy, transforming nations and strengthening lives.

Julie Benz Pottie

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High Altitude and High Stakes Long-Term Election Observers in Nepal Meet Challenging Conditions

s he leaves one mountainous village, about to head to another, Jason Katz pauses to send a text message about his whereabouts to the Carter Center's field office. He could not help describing his current location in a little more detail for the office, as he just happened to be walking past the tallest mountain in the world, Mount Everest.

A long-term observer for The Carter Center in Nepal, Katz traveled far and wide across the country for several months to monitor electoral progress. Nepal was preparing for its first elections since parliament was restored and the king's powers curtailed in 2006.

"Due to Nepal's mountainous terrain and limited road infrastructure, most of our observation work is done on foot," said Katz. "Our aim has been to reach the country's most remote and sometimes sensitive areas in an effort to make the Carter Center's observation work as inclusive and widespread as physically possible."

For its comprehensive election observation missions, the Center deploys teams of observers to a country months in advance of an election. By evaluating the political climate and monitoring procedures leading up to election day, the Center is better able

to determine whether an election is free and fair.

The Center's 13 long-term observers in Nepal traveled to all 75 districts in the country to meet with election officials and party leaders to discuss electoral procedures, mediate election disputes,

ohn Claytor

and help all sides agree on election rules. They also



assessed voter education efforts and the fairness of campaigning activities.

Katz recalls one memorable evening when he had a three-hour dinner conversation with members of the Maoist political party at a lodge, where he learned that they were not so different from each other.

"We were both impressed with the commitment each had toward the organizations we represented," Katz said. "But more importantly, as people, we had the ability to connect with one another and establish an environment of trust and openness regardless of our nationality, ethnic background, or political affiliation."

Observers face unique challenges in Nepal, a country with more than 50 ethnicities and 100 languages, five climatic zones ranging from tropical to arctic, and three geographic zones, including the Terai plains and Himalayan mountains. Observers may set off by car, continue on a tiny plane, and end with a one-hour to two-day trek to reach a particular region, enduring temperature shifts from 100 F to 50 F.

The diverse group of Carter Center observers came from Bosnia and Herzegovina, Canada, Croatia, France, Germany, Sweden, United Kingdom, and the United States and brought a wealth of experience in previous election observation, conflict resolution, and political monitoring.

One of the challenges facing this group was the ongoing delay of the elections. First slated for June 2007, they were pushed to November 2007, then spring 2008. Observers must adjust to changing duties and priorities and repeat much of their work across their districts once a new election timetable is set.

Despite challenges, however, most observers find their work rewarding.

"Working for The Carter Center, I am almost always well-received by the people I meet, including representatives from all political parties," said Katz. "Most have expressed gratitude and appreciation for the work we are doing, and this makes me feel that our work is valuable."



Stefanie Gross

Opposite: With Mount Everest looming in the background, long-term observer Jason Katz calls the Carter Center's field office in Kathmandu. Observers must notify the office of their whereabouts twice a day as part of the security policy.

Top: Jason Katz and his interpreter, Kamal Adhikari, talk to Maoists at a checkpoint run by the Young Communist League in Lukla, Solukhumu.

Above: Roger Bryant, a Carter Center observer, waits as a family prepares dinner in a home where he stayed in Nepal's Eastern Development Region.

Dramatic Learning Acting Troupe Educates Liberians About Legal Rights

n rural Liberia, in a cinder-block schoolhouse packed with men, women, and children from nearby villages, a small group acts out a story. A woman returns home from market to find that her neighbor's daughter is uncharacteristically grumpy and rude. The woman learns that her husband has raped this young girl. She reacts by feeling shamed and asks the girl to keep the secret.

Audience volunteers come forward to act in place of both characters, handling the situation as they see fit. After several turns, the actors agree on a solution to the problem: Take the matter to the police and refuse to handle such a serious criminal matter with private negotiation.

The purpose of the drama is to inform community members about the law and their rights. The Carter Center works with five community-based organizations in southeastern Liberia that perform these dramas. After enduring 14 years of civil war, most Liberians, especially in remote areas, have little knowledge of the formal justice system, new laws, and ways to seek justice.

The dramas may seem simple, but in most villages in the country, there are no televisions, few if any books, and only sporadic radio coverage, so watching people act out a story is very entertaining for community members. The dramas spark insight and emotion as women often react with glee or tears of joy to learn they have rights under the law.





Top: A village elder learns about her new rights from members of the Carter Center-sponsored Modia Drama Club, an acting troupe that educates citizens in the country's most rural regions.

Above Center: A drama club member acts out the process of "sassywood," or "trial by ordeal," a common practice in rural Liberia. The country has banned sassywood.

Above: The Carter Center, at the invitation of Liberia's Ministry of Justice, is helping close the country's domestic violence gap through local education programs.

REAL STREET

"This is the first time that a group is going from town to town, from village to village, to educate people about common law practice and about the rights of people under the constitution," said Oscar Dolo, founder of the Modia Drama Club, one of the Carter Center-sponsored groups.

The Center, which is in Liberia at the request of the Liberia Ministry of Justice, has been closely involved with Liberia since 1991, assisting in peace processes and observing elections in 1997 and 2005.

In addition to small-grant support for five community-based organizations, other program activities include civic education, hosting community forums, and meetings with highlevel ministry officials to share community assessments of local justice needs. In addition, two Liberian lawyers supported by The Carter Center are filling critical staffing gaps within the Ministry of Justice and conducting trainings to help build the ministry's capacity.

As the villagers returned to their homes after the drama about the new rape law, they took with them an awareness of their rights that they can share with others and defend when necessary.

"The Carter Center is making a tremendous impact in the lives of average Liberians," Dolo said. "Peace and stability in Liberia are intertwined with the rule of law. When people disregard the rule of law, they have the potential to go back to violence. These programs give local villagers some hope and some inspiration that, indeed, light is at the end of the tunnel."

Bolstering Democracy Program Addesses Systemic Governmental Problems in Latin America

igia Munon leans out the open window of her family's pottery factory, taking a mid-afternoon break and reflecting on the upcoming national elections. She lives in San Juan de Oriente, a Nicaraguan village with about 6,000 residents, known for its beautiful pottery since the 17th century.

"We've had many hard years here," she said. "The government doesn't support small villages like ours that depend on handicrafts. They promised change when campaigning, but nothing has ever come of it."

Like Nicaragua, many nations of the Western Hemisphere are characterized by lowquality electoral democracies, persistent poverty and income inequality, and growing demands from citizens for expanded political, civil, and social citizenship rights.

"Forty percent of Latin American citizens live under the poverty line," said Jennifer McCoy, director of the Carter Center's Americas Program. "They've been using the ballot box for 20 years to improve their lives, and they're still poor. They are losing faith in their democratic governments. They believe that candidates, once elected, act on behalf of donors and special interests rather than voters."

In response, the Carter Center's Americas Program has been working to support democratic accountability through second-generation projects that ensure democracy is meaningful in everyday life.

Below: In this 2000 photo, Mexican President Ernesto Zedillo greets citizens at a political rally. Zedillo, like many Latin American presidents, struggled with a deep economic crisis during his term.

people in Latin American countries are still poor.

Opposite: A Nicaraguan woman checks for her name on a list of registered voters. Nicaragua was one of eight countries where The Carter Center studied the political finance system for flaws.



GONGRAADUL instability in

The Carter Center partnered with Transparency International for the first phase of the Crinis project, a long-term initiative aimed at promoting accountability in political financing. The ultimate goal is to increase public trust in democracy and political parties.

A Crinis study released in May 2007 found deep flaws in the standards and practices governing transparency in party and campaign financing systems in eight Latin American countries.

The Carter Center also helps to strengthen democracies in Latin America through election observation and follow-up activities to promote accountable governance.

In September 2007, the Center undertook a targeted technical mission to Ecuador for its constituent assembly electoral process. The Center will monitor the work of the new constituent assembly as it writes a new constitution to help address the severe institutional instability in Ecuador over the last decade. The Carter Center also deployed 50 observers to monitor Nicaragua's national elections in November 2006.

In addition to monitoring elections and evaluating campaign finance in Latin America, the Center is continuing its work to promote citizens' rights to access public information. Not only does The Carter Center work to help countries pass access-to-information legislation, but the Center stays engaged in countries to ensure successful implementation of the law, enforcement, and citizen use.

Most recently, the Center assisted Nicaragua's government and civil society groups in passing an access-to-information law that meets emerging international standards. The program is now expanding beyond the Western Hemisphere; the Center provided technical support to the Malian government in implementing its own voluntary information strategy.

Peace Programs

Democracy Program

he Carter Center believes that credible elections are essential for creating democratic legitimacy. In postconflict countries, credible elections also can help to consolidate fragile peace accords and promote sustainable peace by opening up important new channels for popular participation. The Center's work on elections also reinforces its broad-based agenda to strengthen human rights worldwide. In the past year, the Center has organized election observation missions in Sierra Leone, Nepal, East Timor, and Venezuela.

Working to build peace in Nepal since 2003, the Center transitioned its focus from conflict resolution to election observation last spring. Constituent assembly elections were postponed until spring 2008, but the program continues to assist the process.

A Carter Center delegation observed East Timor's parliamentary elections in June 2007, which were well-executed and bore testimony to the hard work of election officials.

The Center sent a technical mission to monitor the use of electronic voting in Venezuela's December 2006 presidential election and to test a methodology to observe the emerging technology.

In Sierra Leone, the Center's election observation assistance to the African Union in August strengthened constructive relations between the two organizations.

Meanwhile, conflict following the 2005 elections in Ethiopia prompted the Center to remain engaged and support an Ethiopian initiative to organize public dialogue on issues relevant to Ethiopian society and democratic development.

Human Rights Program

The Center continued amplifying the voices of human rights defenders worldwide through its annual Human Rights Defenders Forum. In September 2007, activists for peace and freedom from 20 countries came to The

Right: A Palestinian woman discusses the death of her son, who was killed in a refugee camp. A new Carter Center field office in the Palestinian territories will monitor human rights conditions.

Opposite: Alejandro Toledo, former president of Peru, discusses the Carter Center's observation of the Nicaraguan elections with a news crew. Along with former U.S. President Jimmy Carter and former Panama President Ardito Barletta, Toledo co-led the Carter Center delegation in Nicaragua. Carter Center to discuss the adversities they face and to challenge faith leaders to support their work.

In the Democratic Republic of the Congo, the Center used momentum from observing elections in 2006 to begin postelection work to strengthen human rights and democratic protections in the war-torn country. Implementation began in July for justice-sector activities, a nongovernmental organization capacity-building project, and an initiative to promote the publication and analysis of all mining contracts signed during the Congo war.

The Center opened a field office in the Palestinian territories to monitor the political situation, peace efforts, human rights issues, and electoral developments in the region. Periodic public reports will draw international attention to critical issues, and the Center will engage with local partners to promote democratic dialogue and institutions and to protect human rights.

The Carter Center continued to support the transformation of how human rights violations are addressed by





the United Nations. In March 2007, the Center presented a statement to the new U.N. Human Rights Council on behalf of President Carter, encouraging the council's development and urged it to maintain the independence of investigators who analyze emerging human rights issues.

Conflict Resolution Program

apitalizing on the Carter Center's successful election observation in 2005, the program re-established a presence in Liberia to help consolidate peace after a devastating civil war and to help build the legal foundations for the new democracy. The Center is supporting efforts to establish conditions for a durable peace by creating a functional and responsive rural justice system that addresses local needs and gender rights.

At the invitation of the Liberia Ministry of Justice, the Center worked with five Liberian grassroots organizations to provide civic education on the role of the Ministry of Justice and the law, began to create a sustainable network of community legal support services, and supported local and national dialogue about legal reform in rural areas.

In the Middle East, program staff continued to support President Carter's efforts for a just settlement to the Israeli-Palestinian conflict, and in Nepal, the Center continued to support the peace process that led to agreement on national constituent elections. Staff also conducted conflict assessments in Sudan and Ethiopia and continued to monitor unstable regions around the world to keep abreast of potential conflicts and possible Center conflict resolution engagement.

Americas Program

he Americas Program engaged in diverse activities this year to restore citizens' confidence in democracy. The program focused on troubled democracies in the Western Hemisphere—working to mediate conflicts, strengthen the role of the media, and advance inter-American relations.

In September 2007, the program sent a small mission to Ecuador's constituent assembly electoral process to monitor the country's political climate, election preparations, and voting.

To support increased transparency in political financing, the program worked with Transparency International on the Crinis project, which found deep flaws in the standards and practices governing accountability in party and campaign financing in eight Latin American countries.

Finally, the access-to-information project assisted Nicaragua's government and civil society groups to

work together to achieve an access-to-information law. Drawing on the lessons of the Center's access-to-information initiatives in Latin America, a pilot partnership was forged with the government and civil society in Mali to demonstrate the importance of this work to advancing democracy in Africa.

China Program

Seeking to move beyond monitoring local elections, the program addressed new challenges in China with initiatives aimed at stimulating debate on the need to democratize, improve local governance, and foster citizen empowerment.

The Chinese and English Web sites on elections and governance maintained by The Carter Center (www. chinaelections.org in Chinese and www.chinaelections. net in English) continued to grow in number of visits and in content. The site has become one of the most

A group of children watch as an election official brings his roving ballot box, which is attached to his bicycle, down the street.



prominent online platforms in China for political debate, information about democracy, and exchange of ideas on political reform innovation.

In collaboration with local governments and research institutions, the program has trained hundreds of local government officials and People's Congress deputies on rule of law and representation issues across China.

The program also has begun to promote social justice for the silent but increasingly angry poor who have not benefited from economic reforms. A small urban community empowerment project was launched in 2007 to help identify appropriate channels through which citizens can register complaints and seek justice.

The program continued its collaboration with the China University of Political Science and Law (CUPL), agreeing in May 2007 for joint activities on legislative recommendations for a social security law in China and human rights training. A Carter Center-CUPL joint research center on social development in China was established.

International Council on Conflict Resolution

Dame Margaret Anstee Former Undersecretary-General and Former Special Representative of Secretary-General in Angola, United Nations

Carl Bildt

Former Prime Minister of Sweden and Special Envoy of the U.N. Secretary-General to the Balkans

Samuel Gbaydee Doe Co-founder, West African Network for Peace Building

Dr. Mari Fitzduff Professor of Coexistence and Director of the Master's Program in Intercommunal Coexistence, Brandeis University

Joseph Montville Co-chairman of the Board of Directors, Center for the Study of Islam and Democracy

Giandomenico Picco Chief Executive Officer, GDP Associates, Inc.

Ambassador Mohamed Sahnoun Special Adviser to the U.N. Secretary-General

Dr. William Ury Director, Global Negotiation Project, Harvard University

Dr. William Zartman Professor of International Organization and Conflict Resolution, The School of Advanced International Studies, The Johns Hopkins University

Friends of the Inter-American Democratic Charter

Diego Abente Brun Former Minister of Justice and Labor of Paraguay **Nicolás Ardito Barleta**

Former President of Panama Carlos Avala Corao

Former President, Inter-American Commission on Human Rights Patricio Aylwin

Former President of Chile

Cass Ballenger Former Representative of the United States Congress

Humberto de la Calle Former Vice President of Colombia

Rodrigo Carazo Former President of Costa Rica

Fernando Henrique Cardoso Former President of Brazil

Jimmy Carter Former President of the United States of America Joe Clark

Former Prime Minister of Canada

Diego García-Sayán Former Foreign Minister of Peru

Osvaldo Hurtado Former President of Ecuador

Luis Alberto Lacalle Former President of Uruguay **John Manley** Former Minister of Foreign Affairs of Canada

Barbara McDougall Former Minister of External Affairs of Canada

Maria Emma Mejía Former Foreign Minister of Colombia

Pedro Nikken Former President, Inter-American Court for Human Rights, Venezuela

Andrés Pastrana Former President of Colombia

Sonia Picado Chair of the Board of Directors of the Inter-American Institute of Human Rights

Sergio Ramirez Former Vice President of Nicaragua

Arthur Robinson Former President of Trinidad and Tobago

Lloyd Erskine Sandiford Former Prime Minister of Barbados

Jorge Santistevan Former Human Rights Ombudsman of Peru

Ernesto Zedillo Former President of Mexico

Advisers

Cecilia Blondet Former Minister for the Advancement of Women and Human Development of Peru

Fernando Carrillo-Flórez Principal Adviser, Special Office in Europe, Inter-American Development Bank

Peter DeShazo Director, Americas Program Center for Strategic and International Studies

On Leave for Official Service

Dante Caputo Former Foreign Minister of Argentina

Mariclaire Acosta Former Undersecretary of Foreign Relations for Human Rights and Democracy of Mexico

John Graham Chair, Canadian Foundation for the Americas

Fernando Tuesta Soldevilla Former Director, National Office of Electoral Processes, Peru

Robert Pastor Former Director of Latin American and Caribbean Affairs National Security Council

Elizabeth Spehar Former Executive Coordinator of the OAS Unit for Promotion of Democracy, Canada



In Savelugu, northern Ghana, young boys ride carts to a local dam to collect water to sell in town. Because these dams are potentially contaminated with Guinea worm larvae, the Ghana Guinea Worm Eradication Program, assisted by The Carter Center, created special filters to fit over the large water drums and taught the boys how to filter the water at the source to prevent spreading the disease.

ictims of disease often face great physical pain. Children cry when Guinea worms are extracted from their feet or legs. Women afflicted with trachoma cannot bear to open their eyes because their in-turned eyelashes scratch their corneas with every blink. Intense itching from river blindness leads people to use rocks and sticks to scratch themselves, causing permanent scarring.

Just as painful to victims are the social consequences of disease—isolation, inability to work or attend school, loss of independence, and shame to name a few.

The Carter Center's health work is easing both the physical and social suffering caused by disease. By delivering medication, filters, bed nets, along with health education, and working with government ministries of health to keep programs sustainable, The Carter Center is bringing hope to some of the world's most forgotten people. And when one life is made healthier, it is made stronger, and a whole community benefits.

Blanket of Protection Long-Lasting Nets Offer New Hope in Malaria Fight

n a clear May morning, farmer Sahlu Wolde woke at his usual 5 a.m., but instead of heading to his fields, he grabbed his walking stick and began a four-hour hike to the health clinic nearest to his lowland farm in northern Ethiopia. By 9 a.m., the 60-year-old sat with other local farmers on the Gorgo Health Clinic's rustic wooden benches eagerly awaiting two lifesaving blue bed nets.

Ten years ago, he and his wife watched helplessly as their children, ages 3 and 5, died from malaria, one of the largest killers in Ethiopia. In most malaria-endemic countries,



young children are particularly vulnerable because their immune systems have not yet built resistance to infection, but in Ethiopia, where malaria is unstable, the disease does not discriminate, and both young and old are stricken. This year, Wolde's remaining family of seven suffered several bouts of the disease.

"I heard this can protect my family from malaria," Wolde said after signing for his allotment of nets with his fingerprint. "I am very happy." He received the nets for free as part of a new Carter Centerassisted program.

Building on an established network of communitybased health care in Ethiopia helping to prevent and treat river blindness and trachoma, The Carter

> Center is combating malaria by distributing bed

Above: Dr. Estifanos Biru (left), the Carter Center's deputy country director for Ethiopia, discusses appropriate bed net use with Sahlu Wolde.

Right: Wolde signs for his allotment of bed nets using his inked finger.

Opposite: At a distribution site, program staff demonstrate how to hang bed nets correctly to protect against malaria. Hung over sleeping areas and tucked under the mattress, bed nets are made from insecticidal fabric that kills biting insects that land on it as they attempt to bite the sleeper below.



by distributing bed nets to many at-risk communities. Through the invitation of the Ethiopian Ministry of Health, the Center purchased the balance of 3 million nets needed by the national program to protect all 50 million Ethiopians at risk of



malaria. The Center helped distribute the nets to families in the Amhara; Southern Nations, Nationalities and Peoples; and Oromiya regions of Ethiopia.

The infected mosquitoes that transmit malaria bite only at night, which is why the protection provided by sleeping under an insecticidal net can be crucial in preventing the disease. Like most people living in the Amhara region, Wolde supports his family on his meager farming income and could not afford to purchase the bed nets sold in local markets at 60 Birr each (roughly \$8 U.S.). The free Carter Center bed nets will protect Wolde, his wife, and their remaining children.

Hung over sleeping areas and tucked under the mattress, the nets are made from fabric coated with insecticide that kills biting insects that land on it as they attempt to bite the sleeper below. These nets use the most current technological innovations in textile development; the insecticide is strongly bonded onto the fibers, and its controlled release properties will remain effective for the life of the net. Nets of the past contained insecticide coated weakly on the surface and needed to be retreated annually. The new long-lasting nets promise a more sustainable solution to malaria control.

The two nets that Wolde clutches under his arm as he treks back home represent new hope for his family and millions of others like him desperate to protect their children from a deadly disease.



Healing at Home Brighter Future Awaits Former Outcast with River Blindness

oday, a visitor to the Mbale district of eastern Uganda might see Mustafa Mugwano happily plowing his fields in the lush farming village of Bunawazi. But two years ago, he would have been found living alone in the forests bordering the village. Mugwano survived there for more than 10 years after having been turned away by his community.

In the early 1990s, Mugwano's eyesight began to weaken, and his skin developed lumps and severely itchy rashes. The unbearable itching forced Mugwano to scratch his



legs with rocks and coarse sticks, cutting them open and permanently disfiguring his skin. His symptoms became increasingly worse until he could no longer concentrate on his work. Neither he nor his family knew what was ailing him, but many in the village suggested that he was bewitched. Eventually people feared Mugwano, and he was abandoned by his three wives and exiled from Bunawazi.

"I hated myself. I knew I was going to die and be eaten by dogs since no one wanted to be near me," he remembered.

Mugwano was suffering from river blindness (*onchocerciasis*). Spread by the bites of tiny black flies, parasitic worms enter the body, mature, and reproduce. The offspring, known as microfilariae, swarm under the skin and cause intense itching. If the microfilariae migrate to the eyes, vision can weaken, leading to blindness. An estimated 2 million Ugandans are at risk for contracting the debilitating disease. The Carter Center assists the Ugandan Ministry of Health's River Blindness Program to control the disease by educating people on its cause and symptoms and treating

Left: Unbearable itching caused Mustafa Mugwano to permanently disfigure his legs when he scratched them with rocks and sticks. A victim of river blindness, Mugwano found himself ostracized by community members.

Opposite, Above: A Ugandan health worker measures a man to determine his dose of Mectizan, the medication that reverses infection and prevents river blindness.

Opposite, Below: The flies that transmit river blindness breed in fast-moving streams such as this one.



those at risk with annual doses of the drug Mectizan,[®] donated by Merck & Co., Inc.

In early 2007, Uganda's River Blindness Program embarked on an ambitious initiative to eliminate the disease nationwide. In the first areas targeted under the new plan, health workers have intensified Mectizan treatments, providing two doses each year instead of one. This

approach has proven effective in Latin America for stopping transmission of the disease. The Vector Control Division of Uganda's Ministry of Health also works to eliminate the black flies in small and isolated breeding areas, as well as control the numbers of biting black flies in large or hard-to-access areas.

Twice yearly drug treatments helped Mugwano regain the life he had enjoyed before his illness. After living in exile for more than a decade, Mugwano and others residing illegally in the protected national forest were ordered to leave by park officials Mugwano had no choice but to return to the community that once ostracized him.

Fortunately, in the years since Mugwano left, villagers had been educated about river blindness and recognized his symptoms at once. Mugwano was



Emily Staub

immediately treated with Mectizan tablets, and after two years, he is much happier with his life. His sight has improved, although his legs are permanently scarred. He welcomes those who come to visit him and has reconciled with his three wives.

Said Mugwano, "I feel that life has been brought back to a lifeless soul."

A Picture of Health Officers Fill Void in Ethiopia Health Care

orty-five minutes by car southeast of Ethiopia's capital, down a dirt road shared by vehicles, donkey carts, and schoolchildren, a modest building enclosed by high stone walls stands outside the town of Debre Zeit. Inside, patients sit on benches waiting for medical attention. Bishoftu Health Center is the primary medical facility serving the 65,000 residents of this sprawling agricultural community.

Clad in a white medical jacket, Rahel Terefe Bogef darts between dim examination rooms and the bright outdoor corridors of the health center, splitting her time between patients and a visiting group of African ministers who have come to observe the facilities for the day. They have traveled from across the continent to learn firsthand how the Ethiopia Public Health Training Initiative, assisted by The Carter Center, is helping to educate 5,000 new health officers such as Bogef to serve the country's population.

Bogef, who has worked at Bishoftu for four years, since graduating from Alemaya University, is one of an estimated 800 health officers in the country forming a revolution in qualified health care providers helping to fill



an alarming void left by the migration of skilled health professionals to wealthier countries. Similar to physician assistants in the United States, health officers oversee medical centers in Ethiopia; physicians usually are found only in hospitals.

Left: Health Officer Rahel Terefe Bogef (second from right) records her patient's information at Bishoftu Health Center near Debre Zeit. Ethiopia.

Below: A child is examined by a health officer at Haramaya Health Center in Ethiopia.

Opposite: Outside Bishoftu Health Center, a woman and her child wait for a checkup. Health officers provide improved services to thousands of rural Ethiopians who would otherwise have to travel great distances to receive care.

People here suffer daily from maladies such as diarrhea, malnutrition, malaria, and HIV/AIDS, yet nearly half of Ethiopians do not receive any health services. Bogef said officers like her are helping to change the face of health care delivery in rural Ethiopia: "Patients can now see health officers regularly, and many complicated cases can be managed in our health centers instead of having to transport patients to hospitals."

For more than a decade, the Ethiopia Public Health Training Initiative, a partnership between The Carter Center, Ethiopian government officials, and faculty from seven Ethiopian universities, has tailored detailed health science curricula and workshops to address specific health care needs in Ethiopia and provided much-needed lab and research materials for universities. These have strengthened the education of thousands of health care workers, improving health care delivery for 75 million rural Ethiopians. The need for skilled health workers is a continentwide issue in Africa. Ministers from Nigeria, Uganda, and Benin touring the well-equipped labs and exam rooms of Bishoftu Health Center were participating in a February 2007 conference in Addis Ababa to discover how methods of the Ethiopian health care initiative might translate to their countries.

"Several ministers expressed a desire to return to their home governments and relay Ethiopia's unique health education model, with the hopes of adapting its elements to their own countries' situations," said Dr. Joyce Murray, director of the Ethiopia Public Health Training Initiative. "But even if these countries do not immediately replicate the program, the conference is a success, as we've planted the seeds of the initiative's philosophy and introduced a lot of possibilities for the future of these countries."

Health Programs

Guinea Worm Eradication Program

n 2007, Guinea worm disease neared the brink of extinction thanks to The Carter Center, its partners, and the national Guinea worm eradication programs. An ancient parasitic disease transmitted only by drinking contaminated water, Guinea worm can be controlled by filtering all drinking water and educating victims to prevent further transmission.

Ethiopia, Cote D'Ivoire, Burkina Faso, and Togo successfully stopped transmission of Guinea worm disease, reporting zero cases for at least 12 consecutive months. Of the original 20 endemic countries in 1986, only five remain endemic—Ghana, Mali, Niger, Nigeria, and Sudan. Approximately 10,000 cases were reported in 2007, compared to 25,217 cases in 2006.

Sudan and Ghana continue to shoulder most of the world's remaining cases. Three years after signing a peace agreement to end two decades of civil war, Southern Sudan, assisted by The Carter Center, has made remarkable progress building infrastructure and implementing interventions in newly accessible areas, leading to more than a 65 percent reduction in Guinea worm cases during 2007. Eradication efforts in Ghana improved significantly in 2007. Overall there was a 56 percent reduction in cases outside of one district, which reported a large outbreak of Guinea worm disease in early 2007.

Sadia Mesuna, 6, and her friend, Fatawu Yakubu, look at a children's book about Guinea worm disease. The children were two of 20 patients at a Guinea worm case containment center run by The Carter Center in Savelugu, Ghana.





Today, The Carter Center and its coalition partners, in collaboration with thousands of dedicated community health workers, continue to intensify efforts to fight the last fraction of 1 percent of this debilitating disease.

River Blindness Program

n November 2006, the River Blindness Program's elimination campaign in the Americas announced the groundbreaking news that Santa Rosa, Guatemala, had become the first of 13 river blindness-affected areas in Latin America to be considered free of river blindness. Two more areas—Escuintla in Guatemala and Lopez de Micay in Colombia—followed suit in 2007, leaving only 10 areas endemic with the disease.

River blindness (*onchocerciasis*) is a parasitic disease transmitted by the bites of small black flies that breed near rapidly flowing streams and rivers. It causes severe itching, skin rashes, and eye damage, sometimes leaving sufferers completely blind. Thankfully, this disease can be prevented by the drug Mectizan,[®] donated by Merck & Co., Inc.

Due to the high prevalence of river blindness in Africa, among other obstacles, many global experts believe river blindness can only be controlled, not eliminated, on the continent. In early 2007, however, high-ranking Ugandan government officials announced the country's strategy for eliminating the health threat. In the six areas currently targeted by Uganda for elimination, the program has intensified Mectizan treatments by moving from providing annual doses to semiannual doses, an approach that has proven effective in Latin America.

In 2007, the program, which is supported by Lions Clubs International Foundation, celebrated the distribution of 100 million Mectizan treatments to 11 countries since 1996.

Trachoma Control Program

bacterial eye infection that leads to blindness, trachoma plagues many countries in Africa, disproportionately affecting women and children. To prevent suffering and irreversible blindness, The Carter Center and its partners, including Lions Clubs International Foundation, promote the World Health Organization's SAFE strategy: surgery, antibiotics, facial cleanliness, and environmental improvement.

Environmental improvement, such as latrine building, not only helps keep communities free from trachoma infection but reduces the prevalence of diarrheal disease and intestinal worms, leaving people healthier. In 2007, the program supported the construction of approximately 69,000 latrines in the six countries The Carter Center assists. More than 14,000 new volunteers were trained to conduct health education in their communities.

To better use resources and increase sustainability, integrating trachoma interventions with other health services was a program focus in 2006–2007. In Amhara region, Ethiopia, the program integrated bed net distribution to prevent malaria with ongoing trachoma control and is working to show trachoma elimination is possible. In Southern Sudan, the program has integrated trachoma prevention with the Guinea worm eradication program.

Also in 2007, a comprehensive library of trachoma health education materials in many languages was made available on www.cartercenter.org.

Lymphatic Filariasis Elimination Program

he Carter Center-assisted Lymphatic Filariasis Elimination Program in Nigeria continued to provide hope for millions of people affected by the disfiguring disease. Transmitted by the bites of mosquitoes, the disease can cause elephantiasis—a swelling of limbs or genitalia—that can lead to severe social stigma.

With support from the Bill & Melinda Gates Foundation, The Carter Center began studying the feasibility of eliminating lymphatic filariasis with bed nets in southeastern Nigeria, a geographic area where co-infection with the parasite *Loa loa* limits drug treatment options for lymphatic filariasis. The aim of the new project will be to test whether transmission of lymphatic filariasis can be stopped without the use of drug treatment. The program also continued to prevent and manage lymphatic filariasis in Nasarawa and Plateau states through health education and annual single-dose combinations of oral medicines—albendazole donated by GlaxoSmithKline and Mectizan® donated by Merck & Co., Inc. The program distributed approximately 1.7 million treatments in the two states in 2007. The program also is investigating the potential to eliminate the disease there.

Schistosomiasis Control Program

n 2007, the Carter Center-assisted Schistosomiasis Control Program celebrated the delivery of 1 million praziquantel treatments in Nigeria's Delta, Nasarawa, and Plateau states since the program's inception in 1999. Approximately 22 million Nigerians, including 16 million children, are affected by schistosomiasis.

In partnership with Nigeria's health authorities, the Carter Center-assisted program remains the only initiative treating the disease in Africa's most populous country. In 2007, the program successfully treated approximately 120,000 people with the drug praziquantel.

A parasitic infection that causes anemia, bladder dysfunction, kidney and liver disease, and impaired growth and learning ability in children, schistosomiasis is contracted while bathing or swimming in water contaminated with the parasite. Schistosomiasis can be prevented and controlled with a single, annual dose of praziquantel at a cost of 20 cents per treatment, but until recently the drug was not donated, and increased government funding is still needed to continue prevention efforts.

Agriculture Program

n 2007, the Agriculture Program and its partner, the Sasakawa Africa Association, stepped up activities in Uganda, Mali, Ethiopia, and Nigeria to help train small-scale farmers on the latest agricultural techniques to improve crop production and quality. More intense focus is being placed on promotion of disease-resistant, high-yielding crop varieties and fertilizers as well as grain storage and water resource development.

For two decades, the program has worked with ministries of agriculture and national extension services to oversee country projects that have helped more than 8 million small-scale farmers in 15 sub-Saharan African countries improve agricultural techniques to double or triple grain production, growing more food for their families and boosting local economies.

Ethiopia Public Health Training Initiative

O ne of the greatest difficulties to addressing staggering health challenges in Africa is the shortage of health care workers serving the continent. To help nine African countries address this barrier, the first Ethiopia Public Health Training Initiative (EPHTI) replication conference was held in Addis Ababa in February 2007. The event highlighted 10 years of close collaboration between Ethiopia's Ministry of Health, Ministry of Education, and seven Ethiopian universities. Together with support from The Carter Center and other partners, EPHTI has developed workshops and curricula to help train thousands of health care workers, improving health care delivery for 75 million rural Ethiopians.

Ministers from Benin, Ethiopia, Ghana, Kenya, Mali, Nigeria, Sudan, Tanzania, and Uganda learned about the initiative during conference sessions and a field trip to Defense College and nearby health centers.

To further share its grassroots approach to creating health learning materials with other nations, 38 modules and lecture notes of the EPHTI's health education materials have been posted on www.cartercenter.org.

Also in 2007, EPHTI provided approximately \$250,000 in teaching aids and some 2,200 textbooks to partnering universities and training hospitals in Ethiopia.

Mental Health Program

The Mental Health Program continued to make great strides to diminish the stigma that keeps people from seeking treatment for mental illnesses.

During the annual Rosalynn Carter Georgia Mental Health Forum in May 2007, state leaders, mental health advocates, and consumers examined how peer-support systems can encourage people, especially young adults, to seek care and were asked to take action steps in their communities. In November 2007, the program hosted the 23rd annual Rosalynn Carter Symposium on Mental Health Policy, titled "The Time Is Now: Creating a Public Policy Action Agenda on Preventing Mental Illnesses." The symposium encouraged national leadership and a



A girl washes her hands outside her family's latrine in Mosebo, Ethiopia. Hand and face washing help prevent the spread of trachoma, a bacterial eye infection.

public policy action agenda on prevention of mental illnesses and their exacerbation.

The Rosalynn Carter Fellowships for Mental Health Journalism established a partnership with the Center for Independent Journalism in Romania. The first two Romanian fellowship recipients will develop workshops to train other journalists in the country to accurately report on mental health by exploring the latest scientific research and ethical concerns. In the past decade, 88 journalists from the United States, New Zealand, and southern Africa have been trained by the program.

Malaria Control Program

Spread by the bites of mosquitoes, malaria kills more than an estimated 1 million people each year. At the invitation of the Ethiopia Ministry of Health, The Carter Center has launched a new health initiative to help combat the deadly parasitic infection in this populous nation. Building on the network of community-based health care in Ethiopia currently treating river blindness and trachoma, the Center purchased and distributed 3 million long-lasting insecticidal nets free of charge to families vulnerable to the disease.

Working in collaboration with the national malaria control program, The Carter Center's contribution is part of a larger countrywide initiative to protect all 50 million people at risk of contracting the disease by distributing a total of 20 million bed nets. At the government's request, The Carter Center will continue to play a major role in this historic campaign by helping to evaluate the overall impact of the nets, distribution of drugs to malaria patients, and selective indoor residual spraying.

International Task Force for Disease Eradication

Notable scientists and organizations come together in this Carter Center task force to evaluate the potential for eradicating or controlling infectious diseases. The task force met from 1989 to 1992, and then it was reconvened in 2001 with support from the Bill & Melinda Gates Foundation. It monitors progress in disease eradication, reviews the status of selected diseases, and recommends opportunities for eradication or better control of diseases such as Guinea worm disease, river blindness, lymphatic filariasis, schistosomiasis, malaria, and measles.

Olusoji Adeyi, M.D., M.P.H., Dr.P.H. Coordinator of Global Partnerships for Communicable

Partnerships for Communicable Diseases, The World Bank

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The Carter Center Mental Health Task Force

Chaired by former First Lady Rosalynn Carter and supported by the Charles Engelhard Foundation, the Mental Health Task Force focuses on mental health policy issues. It develops initiatives to reduce stigma and discrimination against people with mental illnesses; seeks equity

Rosalynn Carter, Chair

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The advisory board members select fellows and serve as mentors who provide technical assistance and share professional contacts within their fields of expertise.

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Interns Further Center's Mission

The Carter Center relies on its interns to help accomplish its goal of advancing peace and health worldwide. Each year, nearly 100 interns and graduate assistants come to the Center to contribute to the work of peace programs, health programs, and internal operations. The 2007 class of interns, most of whom spoke multiple languages, represented 20 countries from six continents.

Approximately 15 percent of the interns had the opportunity to travel to countries such as East Timor, Sudan, and China to witness the Center's work firsthand. Those remaining in Atlanta effected change around the world through research, country updates, and programmatic support as well as the chance to work alongside former U.S. President Jimmy Carter and his wife, former First Lady Rosalynn Carter.

"The internship program at The Carter Center is one of the most important aspects of the work we do because it engages young people in projects at the country level," explains Carter Center President and CEO Dr. John Hardman.

When each internship session is complete, interns and graduate assistants leave the Center better prepared for the world of work.

Fall 2007 intern Josie Caves said, "We have received an educational and professional experience that is not only impressive, but—and here please forgive me for waxing a bit sentimental—it is akin to inspirational."

Interns in the Americas Program meet to discuss their projects From left, Alejandra Euceda, Amy Trijzelaar, and Marc Sutton.

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onors and partners from around the globe join with The Carter Center in a commitment to our peace and health projects. Individuals, foundations, corporations, multilateral organizations, and governments support our programs. These partnerships allow the Center's work to have greater impact through a shared pursuit to wage peace, fight disease, and build hope throughout the world.

More than 190,000 donors contributed over \$160 million in cash, pledges, and in-kind gifts in fiscal year 2007.

Contributions, ranging in size from \$1 to more than \$7 million, support the work of the Center. From direct mail and Ambassadors Circle support, to planned giving and program-specific gifts, each donation contributes to the Center's ability to realize its mission.

A highlight of the 2006–07 fiscal year was the successful completion of the Bill & Melinda Gates Foundation's challenge grant for the Guinea Worm Eradication Program, leveraging a total of \$45 million and support from more than 500 partners. Two additional grants of \$5 million each were donated by the Bill & Melinda Gates Foundation to support integrated health programs in Nigeria. The Schistosomiasis Control Program in Nigeria received valuable support from the Izumi Foundation, and the Saudi Fund for Development joined with several other partners in supporting the new Malaria Control Program. A number of corporations provided generous in-kind support to the Center's health programs, with donations from BASF, Global Aero Logistics/North American Airlines, Environmental Systems Research Institute, Johnson & Johnson, and Vestergaard Frandsen.

Donors from around the globe contributed to our work in 2007. The Netherlands Ministry of Foreign Affairs has been a vital partner in the Center's efforts in democracy and human rights. The U.S. Department of State joined with the Netherlands in supporting our work in the justice sector in Congo as well as helping to separately fund our ongoing efforts in Liberia. The Open Society Institute has continued its generous partnership with the Center through support for the Mapping the Media in Latin America project and for our work with the Inter-American Democratic Charter and the Organization of American States.

The voices of many contribute to one mission

Thousands of individual and organizational donors join together to support the Center's efforts. Lauren Speeth has been a generous supporter of the Center since 2002, both as an Ambassadors Circle member and as the founder and CEO of the Elfenworks Foundation. Elfenworks' recent "In Harmony with Hope" award was given to the Center in support of the Rosalynn Carter Fellowships for Mental Health Journalism and in recognition of Mrs. Carter's work as a champion of social justice. In Speeth's words, "Supporting the Center brings us in harmony with hope by allowing us to join forces with a group that is doing so much to help so many. The Center and its programs are proof positive that people working together with vision and compassion can bring about powerful, sustainable change. The Center provides a model of effectiveness, innovation, and best practices that inspires and influences us in all that we do."

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A poll worker inks the finger of a Nicaraguan woman before she votes.

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THE CARTER CENTER



August 31, 2007 and 2006

Independent Auditors' Report

The Board of Trustees The Carter Center, Inc.:

We have audited the accompanying statements of financial position of The Carter Center, Inc. (CCI) as of August 31, 2007 and 2006, and the related statements of activities, functional expenses, and cash flows for the years then ended. These financial statements are the responsibility of CCI's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of CCI's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Carter Center, Inc. as of August 31, 2007 and 2006, and the changes in its net assets and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

KPMG LLP

February 15, 2008

Statements of Financial Position

August 31, 2007 and 2006

Assets

	2007	2006
Cash and cash equivalents	\$ 9,661,471	3,169,598
Short-term investments	10,205,285	20,268,700
Accounts receivable:		
Due from Federal government	1,506,727	1,706,777
Other	253,257	318,104
Total accounts receivable	1,759,984	2,024,881
Contributions receivable, net (note 3)	44,004,152	44,229,830
Inventory (note 4)	20,330,166	19,008,828
Investments (note 5)	376,329,441	317,989,786
Property, plant, and equipment, net (note 6)	8,996,870	9,566,928
Artwork	2,113,215	2,087,065
Total assets	\$473,400,584	418,345,616
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$3,146,496	2,401,852
Grant payable (note 13)	2,000,000	
Deferred revenue	1,434,424	1,155,084
Annuity obligations (note 7)	2,869,314	2,394,923
Total liabilities	9,450,234	5,951,859
Net assets (note 11):		
Unrestricted	273,603,990	223,201,805
Temporarily restricted	71,044,516	68,397,617
Permanently restricted	119,301,844	120,794,335
Total net assets	463,950,350	412,393,757
Commitments and contingencies (note 13)		
Total liabilities and net assets	\$473,400,584	418,345,616
San accompanying notas to financial statements		

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Statement of Activities

Year ended August 31, 2007 (with comparative totals for 2006)

$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$			Temporarily	Permanently	T	otals
Contributions and grants: Operating \$ 35,942,525 785,971 — 36,728,496 32,924,025 Programs: Health 5,970,111 22,393,449 — 28,363,560 24,026,297 Peace 4,670,351 1,543,653 — 6,214,004 4,363,061 Cross-program — 3,738,176 — 3,738,176 40,171 In-kind gifs (note 10): — — — — 62,14,004 4,363,061 Coss-program — — 3,738,176 — 3,738,176 40,171 In-kind gifs (note 10): — — — — 62,191 Coss-program — 41,447 — 41,447 — Operating 257,428 — — 257,428 870,294 Endowment — — 507,509 161,187,513 120,736,775 Endowment fund earnings 15,940,775 198,957 — 132,448,175 2,2608,312 Facilltitis use income 363,755 —		Unrestricted	restricted	restricted	2007	2006
Contributions and grants: Operating \$ 35,942,525 785,971 — 36,728,496 32,924,025 Programs: Health 5,970,111 22,393,449 — 28,363,560 24,026,297 Peace 4,670,351 1,543,653 — 6,214,004 4,363,061 Cross-program — 3,738,176 — 3,738,176 40,171 In-kind gifs (note 10): — — — — 62,14,004 4,363,061 Coss-program — — 3,738,176 — 3,738,176 40,171 In-kind gifs (note 10): — — — — 62,191 Coss-program — 41,447 — 41,447 — Operating 257,428 — — 257,428 870,294 Endowment — — 507,509 161,187,513 120,736,775 Endowment fund earnings 15,940,775 198,957 — 132,448,175 2,2608,312 Facilltitis use income 363,755 —	Revenue and support					
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Peace 4,670,351 1,543,653 — 6,214,004 4,363,061 Cross-program — 3,738,176 — 3,738,176 40,171 In-kind gifts (note 10): — — 3,738,176 — 3,738,176 40,171 Health — 85,336,893 — 85,336,893 — 85,336,893 57,079,670 Peace — — — — 62,191 Cross-program — 41,447 — 62,191 Cross-program 257,428 — — 257,428 870,294 Endowment — — 507,509 161,187,513 120,736,778 Endowment fund earnings 15,940,775 198,957 — 16,139,732 14,949,978 Appreciation of endowment 363,755 381,173 Interest and investment income 824,203 369,884 — 1,194,087 1,272,705 Net assets released from restrictions: —	8	5.970.111	22.393.449		28,363,560	24.026.297
Cross-program — 3,738,176 — 3,738,176 40,171 In-kind gifts (note 10): — 85,336,893 … 85,336,893 57,079,670 Peace … … … 41,447 … … 62,191 Cross-program … 41,447 … 41,447 … … 62,191 Cross-program … 41,447 … … 91,371,069 13,71,069 Total contributions and grants 46,840,415 113,839,589 507,509 161,187,513 120,736,778 Endowment fund earnings 15,940,775 198,957 … … 32,448,175 22,608,312 Facilities us income 363,755 … … 363,755 381,173 Interest and investment income 824,203 369,884 … 1,94,087 1,227,705 Net assets released from restrictions: Health 109,486,268 (109,486,268) … … … Total revenue and support 210,178,854 2,646,899 (1,492,491)		, ,		_		
In-kind gifts (note 10): Health — 85,336,893 — 85,336,893 57,079,670 Peace — — — — 62,191 Cross-program — 41,447 — 41,447 — Operating 257,428 — — 257,428 870,294 Endowment — — 507,509 507,509 1,371,069 Total contributions and grants 46,840,415 113,839,589 507,509 161,187,513 120,736,778 Endowment fund earnings 15,940,775 198,957 — 16,139,732 14,949,978 Appreciation of endowment - — — 32,448,175 22,608,312 Facilities use income 363,755 — — 363,755 381,173 Interest and investment income 824,203 369,884 — 1,194,087 1,272,705 Net assets released from restrictions: — — — — — — Peace 1,291,986 — — — — — — — Clarification of donor<				_		
Health — 85,336,893 — 85,336,893 57,079,670 Peace — — — — 62,191 Cross-program — 41,447 — 41,447 — Operating 257,428 — 257,28 870,294 Endowment — — 507,509 507,509 1,371,069 Total contributions and grants 46,840,415 113,839,589 507,509 161,187,513 120,736,778 Endowment fund earnings 15,940,775 198,957 — 16,139,732 14,949,978 Appreciation of endowment			- , ,		- ,• , • -	,
Peace — — — — 62,191 Cross-program — 41,447 — 41,447 — Operating 257,428 — — 257,428 870,294 Endowment — — 507,509 507,509 1371,069 Total contributions and grants 46,840,415 113,839,589 507,509 161,187,513 120,736,778 Endowment fund earnings 15,940,775 198,957 — 16,139,732 14,949,978 Appreciation of endowment investments, net 32,448,175 — — 32,448,175 22,608,312 Facilities use income 363,755 — — 363,755 381,173 Interest and investment income 824,203 369,884 — 1,94,087 1,272,705 Net assets released from restrictions: Health 109,486,268 (10,94,86,268) — — — Operating 1,534,135 (1,514,135) — — — — Operating 1,534,135 (1	0		85,336,893		85,336,893	57,079,670
Cross-program — 41,447 — 41,447 — Operating 257,428 — — 257,428 870,294 Endowment — — 507,509 507,509 1,371,069 Total contributions and grants 46,840,415 113,839,589 507,509 161,187,513 120,736,778 Endowment fund earnings 15,940,775 198,957 — 16,139,732 14,949,978 Appreciation of endowment investments, net 32,448,175 — — 363,755 381,173 Interest and investment income 824,203 369,884 — 1,194,087 1,272,705 Net assets released from restrictions: — — — — — Health 109,486,268 (109,486,268) — — — — Operating 1,534,135 (1,534,135) — — — — Operating 1,534,135 (1,492,491) 211,333,262 159,948,946 — — — — Clari	Peace					
Operating 257,428 257,428 870,294 Endowment 507,509 507,509 1,371,069 Total contributions and grants 46,840,415 113,839,589 507,509 161,187,513 120,736,778 Endowment fund earnings 15,940,775 198,957 16,139,732 14,949,978 Appreciation of endowment investments, net 32,448,175 32,448,175 22,608,312 Facilities use income 363,755 363,755 381,173 Interest and investment income 824,203 369,884 1,194,087 1,272,705 Net assets released from restrictions: Health 109,486,268 (109,486,268) Operating 1,534,135 (1,534,135) Operating 1,534,135 (1,492,491) 211,333,262 159,948,946 <t< td=""><td>Cross-program</td><td></td><td>41,447</td><td></td><td>41,447</td><td>, </td></t<>	Cross-program		41,447		41,447	,
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		257,428				870,294
Endowment fund earnings 15,940,775 198,957 — 16,139,732 14,949,978 Appreciation of endowment investments, net 32,448,175 — — 32,448,175 22,608,312 Facilities use income 363,755 — — 363,755 381,173 Interest and investment income 824,203 369,884 — 1,194,087 1,272,705 Net assets released from restrictions: — — — — — — Health 109,486,268 (109,486,268) — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — … … … … … … … … … … … … … … … … … … … … … … … … … … … … … …	. 0			507,509		1,371,069
Endowment fund earnings 15,940,775 198,957 — 16,139,732 14,949,978 Appreciation of endowment investments, net 32,448,175 — — 32,448,175 22,608,312 Facilities use income 363,755 — — 363,755 381,173 Interest and investment income 824,203 369,884 — 1,194,087 1,272,705 Net assets released from restrictions: — — — — — — Health 109,486,268 (109,486,268) — — — — — — Operating 1,534,135 (1,514,135) — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — … … … … … … … … … … … … … … … … … … … …	Total contributions and grant	s 46,840,415	113,839,589			
investments, net $32,448,175$ $32,448,175$ $22,608,312$ Facilities use income $363,755$ $363,755$ $381,173$ Interest and investment income $824,203$ $369,884$ $1,194,087$ $1,272,705$ Net assets released from restrictions:Health $109,486,268$ $(109,486,268)$ Peace $1,291,986$ $(1,291,986)$ Cross-program $1,449,142$ $(1,449,142)$ Operating $1,534,135$ $(1,534,135)$ Clarification of donor intent (note $2k$) $2,000,000$ $(2,000,000)$ Total revenue and support $210,178,854$ $2,646,899$ $(1,492,491)$ $211,333,262$ $159,948,946$ ExpensesProgram: Health $133,221,853$ $3,888,048$ $349,313$ Fund-raising $9,182,635$ $3,888,048$ $349,313$ Fund-raising $9,182,635$ $5,954,765$ $6,122,272$ Total expenses $159,776,669$ $5,954,765$ $6,122,272$ Change in net assets $50,402,185$ $2,646,899$ $(1,492,491)$ $51,556,593$ $40,990,035$ Net assets at beginning of year $223,201,805$ $68,397,617$ $120,794,335$ $412,393,757$ $371,403,722$	0		198,957		16,139,732	14,949,978
Facilities use income 363,755 363,755 381,173 Interest and investment income 824,203 369,884 1,194,087 1,272,705 Net assets released from restrictions: 109,486,268 (109,486,268) Peace 1,291,986 (1,291,986) Operating 1,534,135 (1,534,135) Clarification of donor - 210,178,854 2,646,899 (1,492,491) 211,333,262 159,948,946 Expenses Program: - - 133,221,853 96,586,406 Peace 7,529,368 - - 3,888,048 349,313 Fund-raising 9,182,635 - - 3,888,048 349,313 Fund-raising 9,182,635 - - 5,954,765 6,122,272 Total expenses 159,776,669 - 5,954,765 6,122,272 159,776,669 118,958,911 Change in net assets 50,402,185 2,646,899 (1,492,49	Appreciation of endowment					
Interest and investment income 824,203 369,884 — 1,194,087 1,272,705 Net assets released from restrictions: Health 109,486,268 (109,486,268) — — — — Peace 1,291,986 (1,291,986) — — — — — Operating 1,534,135 (1,534,135) — — — — — Clarification of donor intent (note 2k) — 2,000,000 (2,000,000) — — — — Total revenue and support 210,178,854 2,646,899 (1,492,491) 211,333,262 159,948,946 Expenses Program: — 210,178,854 2,646,899 (1,492,491) 211,333,262 159,948,946 Peace 7,529,368 — — 7,529,368 7,482,921 Cross-program 3,888,048 — — 3,888,048 349,313 Fund-raising 9,182,635 — — 9,954,765 6,122,272 Total expenses 159,776,669 — 5,954,765 — —	investments, net	32,448,175	—		32,448,175	22,608,312
Net assets released from restrictions: Image: Health 109,486,268 (109,486,268) Image: Mealth Image: Mealth	Facilities use income	363,755	—		363,755	381,173
Health 109,486,268 (109,486,268) — — — — — — — — — — — — — — — — — — — — — … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … <th< td=""><td>Interest and investment income</td><td>824,203</td><td>369,884</td><td></td><td>1,194,087</td><td>1,272,705</td></th<>	Interest and investment income	824,203	369,884		1,194,087	1,272,705
Peace 1,291,986 (1,291,986) — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … <td>Net assets released from restrictions:</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Net assets released from restrictions:					
Cross-program 1,449,142 (1,449,142) — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … … …	Health	109,486,268	(109,486,268)		—	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Peace	1,291,986	(1,291,986)		—	—
Clarification of donor intent (note 2k) — 2,000,000 (2,000,000) — — — — — 2,000,000 (2,000,000) — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — # # # # # # # # # # # # # # # # # # # # # # # # # # # # # # </td <td>Cross-program</td> <td>1,449,142</td> <td>(1,449,142)</td> <td></td> <td>—</td> <td>—</td>	Cross-program	1,449,142	(1,449,142)		—	—
intent (note 2k) — 2,000,000 (2,000,000) — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — — # # # # # # # # # # # # # # # # # # # # # # # # # # # # # # #	Operating	1,534,135	(1,534,135)		—	—
Total revenue and support210,178,8542,646,899(1,492,491)211,333,262159,948,946ExpensesProgram:Health133,221,853——133,221,85396,586,406Peace7,529,368——7,529,3687,482,921Cross-program3,888,048——3,888,048349,313Fund-raising9,182,635——9,182,6358,417,999General and administrative5,954,765——5,954,7656,122,272Total expenses159,776,669——159,776,669118,958,911Change in net assets50,402,1852,646,899(1,492,491)51,556,59340,990,035Net assets at beginning of year223,201,80568,397,617120,794,335412,393,757371,403,722						
Expenses Program: Health 133,221,853 — — 133,221,853 96,586,406 Peace 7,529,368 — — 7,529,368 7,482,921 Cross-program 3,888,048 — — 3,888,048 349,313 Fund-raising 9,182,635 — — 9,182,635 8,417,999 General and administrative 5,954,765 — — 5,954,765 6,122,272 Total expenses 159,776,669 — — 159,776,669 118,958,911 Change in net assets 50,402,185 2,646,899 (1,492,491) 51,556,593 40,990,035 Net assets at beginning of year 223,201,805 68,397,617 120,794,335 412,393,757 371,403,722	intent (note 2k)					
Program: — — 133,221,853 — — 133,221,853 96,586,406 Peace 7,529,368 — — 7,529,368 7,482,921 Cross-program 3,888,048 — — 3,888,048 349,313 Fund-raising 9,182,635 — — 9,182,635 8,417,999 General and administrative 5,954,765 — — 5,954,765 6,122,272 Total expenses 159,776,669 — — 159,776,669 118,958,911 Change in net assets 50,402,185 2,646,899 (1,492,491) 51,556,593 40,990,035 Net assets at beginning of year 223,201,805 68,397,617 120,794,335 412,393,757 371,403,722	Total revenue and support	210,178,854	2,646,899	(1,492,491)	211,333,262	159,948,946
Program: Health 133,221,853 — — 133,221,853 96,586,406 Peace 7,529,368 — — 7,529,368 7,482,921 Cross-program 3,888,048 — — 3,888,048 349,313 Fund-raising 9,182,635 — — 9,182,635 8,417,999 General and administrative 5,954,765 — 9,182,635 6,122,272 Total expenses 159,776,669 — — 159,776,669 118,958,911 Change in net assets 50,402,185 2,646,899 (1,492,491) 51,556,593 40,990,035 Net assets at beginning of year 223,201,805 68,397,617 120,794,335 412,393,757 371,403,722	Expenses					
Health133,221,853——133,221,85396,586,406Peace7,529,368——7,529,3687,482,921Cross-program3,888,048——3,888,048349,313Fund-raising9,182,635——9,182,6358,417,999General and administrative5,954,765—96,586,406Total expenses159,776,669—9,182,6358,417,999Change in net assets50,402,1852,646,899(1,492,491)51,556,59340,990,035Net assets at beginning of year223,201,80568,397,617120,794,335412,393,757371,403,722	•					
Peace7,529,3687,529,3687,482,921Cross-program3,888,0483,888,048349,313Fund-raising9,182,6359,182,6358,417,999General and administrative5,954,7655,954,7656,122,272Total expenses159,776,669159,776,669118,958,911Change in net assets50,402,1852,646,899(1,492,491)51,556,59340,990,035Net assets at beginning of year223,201,80568,397,617120,794,335412,393,757371,403,722	0	133.221.853			133,221,853	96,586,406
Cross-program3,888,048——3,888,048349,313Fund-raising9,182,635——9,182,6358,417,999General and administrative5,954,765——5,954,7656,122,272Total expenses159,776,669——159,776,669118,958,911Change in net assets50,402,1852,646,899(1,492,491)51,556,59340,990,035Net assets at beginning of year223,201,80568,397,617120,794,335412,393,757371,403,722			_			
Fund-raising9,182,635——9,182,6358,417,999General and administrative5,954,765——5,954,7656,122,272Total expenses159,776,669——159,776,669118,958,911Change in net assets50,402,1852,646,899(1,492,491)51,556,59340,990,035Net assets at beginning of year223,201,80568,397,617120,794,335412,393,757371,403,722			_			
General and administrative5,954,765——5,954,7656,122,272Total expenses159,776,669——159,776,669118,958,911Change in net assets50,402,1852,646,899(1,492,491)51,556,59340,990,035Net assets at beginning of year223,201,80568,397,617120,794,335412,393,757371,403,722			_			
Total expenses159,776,669——159,776,669118,958,911Change in net assets50,402,1852,646,899(1,492,491)51,556,59340,990,035Net assets at beginning of year223,201,80568,397,617120,794,335412,393,757371,403,722	0			_		
Change in net assets50,402,1852,646,899(1,492,491)51,556,59340,990,035Net assets at beginning of year223,201,80568,397,617120,794,335412,393,757371,403,722						
Net assets at beginning of year 223,201,805 68,397,617 120,794,335 412,393,757 371,403,722	-		2,646,899	(1,492,491)		
	0					

Statement of Activities

Year ended August 31, 2006

	Unrestricted	Temporarily restricted	Permanently restricted	Totals
Revenue and support				
Contributions and grants:				
Operating	\$ 29,883,633	3,040,392		32,924,025
Programs:				
Health	5,504,509	18,521,788		24,026,297
Peace	2,295,604	2,067,457		4,363,061
Cross-program	_	40,171	_	40,171
In-kind gifts (note 10):				
Health		57,079,670		57,079,670
Peace	_	62,191	_	62,191
Operating	870,294			870,294
Endowment	_		1,371,069	1,371,069
Total contributions and grants	38,554,040	80,811,669	1,371,069	120,736,778
Endowment fund earnings	14,789,802	160,176		14,949,978
Appreciation of endowment				
investments, net	22,608,312	—	—	22,608,312
Facilities use income	381,173	—	—	381,173
Interest and investment income	857,192	415,513	—	1,272,705
Net assets released from restrictions:				
Health	90,854,657	(90,854,657)	_	_
Peace	2,269,374	(2,269,374)		
Cross-program	235,507	(235,507)		
Operating	375,416	(375,416)		
Total revenue and support	170,925,473	(12,347,596)	1,371,069	159,948,946
Expenses				
Program:				
Health	96,586,406	_		96,586,406
Peace	7,482,921	_	_	7,482,921
Cross-program	349,313			349,313
Fund-raising	8,417,999			8,417,999
General and administrative	6,122,272			6,122,272
Total expenses	118,958,911			118,958,911
Change in net assets	51,966,562	(12,347,596)	1,371,069	40,990,035
Net assets at beginning of year	171,235,243	80,745,213	119,423,266	371,403,722
Net assets at end of year	\$223,201,805	68,397,617	120,794,335	412,393,757

Statements of Cash Flows

Years ended August 31, 2007 and 2006

	2007	2006
Cash flows from operating activities		
Change in net assets	\$ 51,556,593	40,990,035
Adjustments to reconcile change in net assets to		
net cash provided by operating activities:		
Depreciation	889,930	909,710
Appreciation in fair value of endowment investments	(32,448,175)	(22,608,312)
Donated artwork	(26,150)	(66,650)
Permanently restricted contributions	(507,509)	(1,371,069)
Net change in inventory balances due to noncash		
contributions and distributions	(1,321,338)	19,041,223
Changes in operating assets and liabilities:		
Accounts receivable	264,897	(106,735)
Contributions receivable, net of permanently restricted	(1,107,528)	(5,090,803)
Other assets	—	36,892
Accounts payable and accrued expenses, deferred revenue,		
and annuity obligations	1,439,530	(213,119)
Grant payable	2,000,000	
Net cash provided by operating activities	20,740,250	31,521,172
Cash flows from investing activities		
Purchase of property and equipment, net of related payables	(261,027)	(246,384)
Sale (purchase) of short-term investments	10,063,415	(20,268,700)
Purchase of investments	(33,816,716)	(38,303,992)
Sale of investments	7,925,236	
Net cash used in investing activities	(16,089,092)	(58,819,076)
Cash flows from financing activities		
Permanently restricted contributions	507,509	1,371,069
Decrease in permanently restricted contributions receivable	1,333,206	2,233,600
Net cash provided by financing activities	1,840,715	3,604,669
Net change in cash and cash equivalents	6,491,873	(23,693,235)
Cash and cash equivalents at beginning of year	3,169,598	26,862,833
Cash and cash equivalents at end of year	\$ 9,661,471	3,169,598

Statement of Functional Expenses

Year ended August 31, 2007 (with comparative totals for 2006)

	Program expenses			
	Health	Peace	Cross-program	
Salaries	\$ 6,841,927	2,705,073	199,563	
Consulting	1,921,670	1,188,210	281,381	
Communications	1,720,160	290,958	6,631	
Services	464,135	107,624	12,415	
Office and equipment	3,496,917	392,928	99,859	
Vehicles	5,320,708	119,906	31	
Travel/meetings	4,795,077	2,116,217	845,556	
Interventions	106,361,168	_		
Other	470,159	82,034	858	
Grants	1,507,597	182,957	2,410,000	
	132,899,518	7,185,907	3,856,294	
Common area and depreciation	322,335	343,461	31,754	
Total expenses	\$133,221,853	7,529,368	3,888,048	

See accompanying notes to financial statements.

Statement of Functional Expenses

Year ended August 31, 2006

	Program expenses			
	Health	Peace	Cross-program	
Salaries	\$ 5,663,477	2,790,601	172,003	
Consulting	980,915	1,167,405	66,580	
Communications	1,000,465	198,503	4,168	
Services	336,397	180,240	13,658	
Office and equipment	1,132,005	349,861	11,246	
Vehicles	2,219,621	33,126	66	
Travel/meetings	3,165,232	2,083,243	50,293	
Interventions	80,283,935	_		
Other	424,117	53,973	899	
Grants	1,071,657	257,521		
	96,277,821	7,114,473	318,913	
Common area and depreciation	308,585	368,448	30,400	
Total expenses	\$96,586,406	7,482,921	349,313	

Supp	porting expenses	Total e	expenses
Fundraising	General and administrative	2007	2006
1,992,923	3,037,310	14,776,796	13,291,065
394,558	390,722	4,176,541	2,884,709
2,896,397	285,316	5,199,462	4,095,989
1,912,522	309,319	2,806,015	2,611,221
100,678	129,042	4,219,424	1,737,090
403	952	5,442,000	2,255,694
1,207,847	65,784	9,030,481	6,914,559
_		106,361,168	80,283,935
264,509	760,160	1,577,720	1,518,329
_	_	4,100,554	1,329,178
8,769,837	4,978,605	157,690,161	116,921,769
412,798	976,160	2,086,508	2,037,142
9,182,635	5,954,765	159,776,669	118,958,911

Supporting expenses		
Fundraising	General and administrative	2006
1,784,502	2,880,482	13,291,065
408,913	260,896	2,884,709
2,658,009	234,844	4,095,989
1,913,687	167,239	2,611,221
73,100	170,878	1,737,090
856	2,025	2,255,694
940,109	675,682	6,914,559
_		80,283,935
243,634	795,706	1,518,329
_		1,329,178
8,022,810	5,187,752	116,921,769
395,189	934,520	2,037,142
8,417,999	6,122,272	118,958,911

THE CARTER CENTER, INC. NOTES TO FINANCIAL STATEMENTS

1. Organization and Operation

Carter Presidential Library, Inc. (CPL) was organized on October 26, 1981 under the laws of the State of Georgia as a not-for-profit corporation to be operated exclusively for charitable and educational purposes. During 1986, CPL changed its name to Carter Presidential Center, Inc. (CPC). Effective January 1988, CPC changed its name to The Carter Center, Inc. (CCI).

CCI operates programmatically under two main action areas: Peace and Health. In addition, CCI has received broad-based support which is beneficial to all programs and is categorized as Cross-program.

Initiatives in Peace include preventing and resolving conflict, protecting basic human rights, promoting sustainable development, and monitoring elections in emerging democracies. The Health area strives to improve health in the United States and around the world. Initiatives include disease eradication and control and mental health reform. CCI operates field offices in various African and Latin American countries as needed to fulfill its programmatic objectives.

The board of trustees of CCI consists of 22 members, which include President and Mrs. Carter, the president of Emory University, 9 members appointed by Emory University's board of trustees, and 10 members appointed by President Carter and those trustees not appointed by Emory University's board of trustees (Carter Center class of CCI trustees). Additionally, Emory University's board of trustees has the authority to approve amendments to CCI's articles of incorporation and bylaws and to approve the annual and capital budgets of CCI. Carter Center of Emory University (CCEU) (an affiliate of CCI) is a department of Emory University which was established to assist with the operations of CCI's programs. The financial data for CCEU is not included in these financial statements.

In 2006, the board of trustees of CCI approved the creation of a new supporting organization named The Carter Center Collaborative, Inc. (CCCI). CCCI was incorporated in the State of Georgia on May 8, 2006 and has an outstanding application before the IRS for tax-exempt status under Section 501(c)(3) of the Internal Revenue Code (the Code). CCCI's board of trustees consists solely of the executive committee of CCI's board of trustees. CCCI had no financial activity as of and for the years ending August 31, 2007 and 2006. In future years, CCCI will support CCI's programmatic mission through the receipt of in-kind goods and services.

2. Summary of Significant Accounting Policies and Other Matters

a. Basis of Accounting

The financial statements of CCI have been prepared on the accrual basis of accounting.

b. Basis of Presentation

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donorimposed restrictions. Accordingly, net assets of CCI and changes therein are classified and reported as follows:

Unrestricted Net Assets — Net assets that are not subject to donor-imposed stipulations.

Temporarily Restricted Net Assets—Net assets subject to donor-imposed stipulations that may or will be met either by actions of CCI and/or the passage of time.

Permanently Restricted Net Assets—Net assets subject to donor-imposed stipulations that must be maintained permanently by CCI. Generally, the donors of these assets permit CCI to use all or part of the income earned on related investments for general or specific purposes.

c. Cash and Cash Equivalents

CCI's cash equivalents represent liquid investments with an original maturity of three months or less.

d. Contributions

Contributions received, including unconditional promises to give, are recognized as revenue when assets or a donor's commitment is received.

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Conditional promises to give are not included as support until the conditions are substantially met.

Contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts received that are designated for future periods or restricted by the donor for specific purposes are reported as temporarily restricted or permanently restricted support that increases those net asset classes.

Contributed property and equipment is recorded at fair value at the date of donation. If donors stipulate how long the assets must be used, the contributions are recorded as restricted support. In the absence of such stipulations, contributions of property and equipment are recorded as unrestricted support.

e. Inventory

Inventory primarily consists of Mectizan tablets, which are used to treat onchocerciasis (river blindness), and Zithromax tablets and syrup, which are used for trachoma control. Inventory is received as an in-kind donation and is valued using the first-in, first-out method at fair value at the time of the gift.

f. Investments

Investments in the pooled endowment fund and pooled cash management fund are stated at fair value as determined by the custodian, Emory University, using the following guidelines. The fair value of publicly traded fixed income and equity securities is based upon quoted market prices and exchange rates, if applicable. Fair values for private market investments, real estate, and oil and gas properties held through limited partnerships or commingled funds, and marketable alternative investments (often referred to as hedge funds and typically in the form of limited partnerships) are not as readily determinable. Fair value for these investments is established based on either external events which substantiate a change in fair value or a reasonable methodology that exists to capture and quantify changes in fair value. In some instances, those changes in fair value may require the use of estimates. Accordingly, such values may differ from the amounts that would have been recorded had readily determinable fair values for these investments for these investments existed.

Investments in private partnership interests are valued using the most current information provided by the general partner. General partners typically value privately held companies at cost or an adjusted value based on a recent arms' length transaction. Public companies are valued using quoted market prices and exchange rates, if applicable. Real estate partnerships and funds are valued based on appraisals of properties held and conducted by third-party appraisers retained by the general partner or investment manager. General partners of marketable alternatives provide values based on quoted market prices and exchange rates for publicly held securities and valuation estimates of derivative instruments. General partners of oil and gas partnerships also use third-party appraisers to value properties. The values of the investments in the pooled endowment fund and pooled cash management fund determined by Emory University are evaluated by management of CCI, who has concluded that such values are reasonable estimates of fair value at August 31, 2007 and 2006.

All other investments are stated at fair value based on quoted market prices. Net realized and unrealized gains or losses on investments are reflected in the statements of activities.

g. Property and Equipment

Property and equipment are stated at cost at date of acquisition, or fair value at date of donation in the case of gifts. Depreciation is provided over the estimated useful lives of the respective assets on a straight-line basis.

h. Artwork

CCI has capitalized works of art and collectibles received since its inception at the estimated fair value at the date of acquisition. Works of art whose service potential diminishes very slowly over time are not subject to depreciation.

i. Federal and Other Government Grants

Federal and other government grant revenue is recognized as unrestricted revenue and support to the extent that CCI incurs actual expenditures under program agreements with federal or other government agencies. Amounts recorded as accounts receivable due from the federal government are for program grant expenses incurred in advance of the receipt of funds. Funds received in advance of program grant expenses are recorded as deferred revenue in the statements of financial position.

As required by grant agreements, CCI discloses the receipt of €70,000, €200,000, €191,000, and €200,000 during the year ending August 31, 2007 from the Department of Foreign Affairs of Ireland related to support of CCI projects entitled Human Rights Defenders Conference, Defining and Building Consensus Democratic Elections Standards, Strengthening the Rule of Law and Combating Impunity in Liberia, and Core Support for Election Monitoring, respectively. CCI discloses the receipt of £600,000 and £300,000 during the year ended August 31, 2007 from the Department for International Development of the United Kingdom to support CCI's observation of the elections in the Democratic Republic of Congo and core support of the Conflict Prevention Program, respectively. Also during the year ended August 31, 2007, CCI received \$300,000 from the Royal Danish Embassy in Nicaragua in support of the Mission to Observe the 2006 Nicaraguan Elections. Subsequent to August 31, 2007, The Swiss Federal Department of Foreign Affairs committed to a grant of \$43,000 in support of the 4th Annual Human Rights Defenders Policy Forum held in September 2007.

j. Donated Goods and Services

Donated materials and equipment, primarily medical supplies, are reflected as contributions at their estimated fair values. Donated services are reflected as contributions if the following criteria are met: (1) the services received or to be received create or enhance nonfinancial assets or (2) the services require specialized skills, are provided by individuals possessing those skills, and would be purchased if not provided by donation. Donated services are recognized at fair value as the services are performed.

k. Clarification of Donor Intent

During 2007, CCI received clarification from a donor that a contribution previously received from this donor totaling \$2 million was not intended to be a permanently restricted endowment gift as had previously been reflected in the financial statements. As such, CCI has reflected this clarification as a transfer from permanently restricted net assets to temporarily restricted net assets in the accompanying 2007 statement of activities to reflect the original donor intent.

I. Fair Value of Financial Instruments

The carrying amount of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, grants payable, and deferred revenue approximates fair value because of the relative terms and short maturity of these financial instruments. The carrying value of investments is fair value based on quoted market prices and fair value estimation techniques described in note 2(f). The carrying value of contributions receivable and annuity obligations is based on the present value of the estimated future cash flows.

m. Tax Status

CCI has received a determination letter from the Internal Revenue Service dated December 16, 1991 indicating that it is recognized as an organization described in Section 501(c)(3) of the Code whereby only unrelated business income, as defined by Section 512(a) of the Code, is subject to federal income tax. Accordingly, no provision for income taxes has been made in the financial statements.

n. Reclassifications

Certain 2006 amounts have been reclassified to conform with the current year presentation.

o. Use of Estimates

The preparation of financial statements requires management to make a number of estimates and assumptions relating to the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant items subject to such estimates and assumptions include the useful lives of property, plant, and equipment, carrying values of contributions receivable and other receivables and inventory, fair values of investments and contributed items, and obligations under split-interest agreements and various employment arrangements. Actual results could differ from those estimates.

NOTES

3. Contributions Receivable

Contributions receivable consists of the following at August 31, 2007 and 2006:

2007	2006
\$32,569,489	32,943,619
626,981	510,296
2,476,120	377,984
2,779,302	3,512,465
5,552,260	6,885,466
\$44,004,152	44,229,830
	\$32,569,489 626,981 2,476,120 2,779,302 5,552,260

The anticipated receipts of these receivables are as follows at August 31, 2007 and 2006:

	2007	2006
Less than one year	\$20,921,439	16,465,540
One to five years	19,857,590	25,116,037
More than five years	8,087,457	8,010,000
Less unamortized discount	(4,862,334)	(5,361,747)
	\$44,004,152	44,229,830

Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risks involved. Amortization of discounts is recorded as additional contribution revenue in accordance with donor-imposed restrictions on the contributions. Estimated future cash flows to be received after one year were discounted at rates ranging from 2.2% to 6%, based on the U.S. treasury bill rate in effect in the fiscal year in which the pledge was made. In the opinion of CCI's management, all contributions receivable recorded at August 31, 2007 and 2006 are deemed fully collectible.

4. Inventory

Inventory at August 31, 2007 and 2006 is comprised of:

	2007	2006
Medication:		
Mectizan	\$ 9,900,897	11,050,576
Zithromax	9,888,952	7,529,887
Medical supplies	540,317	428,365
	\$20,330,166	19,008,828

5. Investments and Short-Term Investments

Short-term investments totaling \$10,205,285 and \$20,268,700 as of August 31, 2007 and 2006, respectively, relate to a claim on cash invested in a pooled cash management account at Emory University. As of August 31, 2007 and 2006, respectively, the cash management accounts were invested in a composite of bonds (48% and 68%), hedge funds (21% and 10%), and U.S. 90-day treasury bills (31% and 22%).

CCI invests its endowment assets in a pooled investment fund managed by Emory University. As of August 31, 2007 and 2006, respectively, the pooled investment fund was invested in a composite of cash equivalents (3% and 2%), bonds (11% and 13%), equity holdings (41% and 42%), marketable alternatives (19% and 19%), private market investments (5% and 12%), marketable real estate (6% and 6%), and natural resources (15% and 6%).

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CCI's investments also include assets invested for its charitable gift annuities. These investments are presented in the accompanying statements of financial position at their fair values.

	2007		2006	
	Fair value	Cost	Fair value	Cost
Pooled investment fund	\$371,228,265	285,515,394	313,976,415	260,711,388
Cash and cash equivalents	171,537	171,537	169,005	169,005
Fixed income securities	1,995,831	2,010,221	1,436,139	1,447,689
Equity securities	2,933,808	2,691,243	2,408,227	2,336,177
	\$376,329,441	290,388,395	317,989,786	264,664,259

6. Property, Plant, and Equipment

The components of property, plant, and equipment at August 31, 2007 and 2006 are as follows:

	2007	2006	Estimated useful lives
Land	\$ 636,732	636,732	N/A
Buildings	16,293,041	16,293,041	30 years
Grounds and land improvements	451,512	657,850	10 years
Furniture and fixtures	447,071	526,804	10 years
Office equipment	398,991	378,059	5 years
Computer equipment	378,016	470,920	3 years
Building improvements	1,476,816	1,570,036	15 years
	20,082,179	20,533,442	
Less accumulated depreciation	(11,085,309)	(10,966,514)	
	\$ 8,996,870	9,566,928	

Depreciation expense totaled \$889,930 and \$909,710 during 2007 and 2006, respectively.

7. Split-Interest Agreements

CCI is beneficiary under several types of split-interest agreements, primarily charitable gift annuities. Under these agreements, CCI acts as trustee of assets received from a donor and remits to the donor or other designee a fixed amount for a specified period of time, normally until the death of the donor or other designee. Assets related to charitable gift annuities are recorded at their fair values when received and an annuity payment liability is recognized at the present value of future cash flows expected to be paid to the donor or other designee. At the time of the gift, CCI recognizes contribution revenue for the remainder interest in an amount equal to the difference between the fair value of the assets received and the annuity liability. Discount rates and actuarial assumptions used to determine the annuity liability are typically based on factors such as applicable federal interest rates and donor life expectancies contained in mortality tables published by the Internal Revenue Service. The changes in the value of these agreements are included in operating contributions and grants in the statements of activities.

Certain states have restrictions on investment allocations. CCI has complied with any known restrictions in states in which it has received charitable gifts subject to such restrictions.

The fair value of the assets related to the split-interest agreements is \$5,101,176 and \$4,013,371 at August 31, 2007 and 2006, respectively. The annuity liability related to these agreements is \$2,869,314 and \$2,394,923 at August 31, 2007 and 2006, respectively. The net contribution revenue reported for split-interest agreements was \$549,752 and \$515,291 during the years ended August 31, 2007 and 2006, respectively.

CCI is also a secondary life income beneficiary under a trust agreement for which CCI is not the trustee. CCI has recorded a contribution receivable based on the life expectancy of the primary life income beneficiary and estimated rate of return of the trust, totaling \$804,823 at August 31, 2007.

8. Line of Credit

On September 1, 2006, CCI entered into an agreement for a \$1,000,000 revolving line of credit with a financial institution. Such agreement was renewed on August 31, 2007 for an additional 12-month period, expiring on August 31, 2008. Borrowings under the line of credit bear interest at LIBOR plus 0.175%. The agreement is secured by all deposits and investments maintained with the lender, and is guaranteed by Emory University.

9. Leases

CCI leases space to various entities under noncancelable leases with various terms. CCI leases to CCEU approximately 20% of CCI's space under a lease for a term of 99 years with a rental payment of \$1 per year. A business agreement with CCI's caterer has no annual rent; rather, CCI receives 5% to 10% of the tenant's gross revenue, as defined in such agreement. Rental income from these leases is included in facilities use income in the accompanying statements of activities.

10. Donated Goods and Services

The components of donated goods and services for the years ended August 31, 2007 and 2006 are as follows:

	2007	2006
Health:		
Medication	\$84,877,743	56,916,000
Other	459,150	163,670
Peace:		
Computer equipment	—	55,952
Other	_	6,239
Cross-Program:		
Transportation	41,447	—
Operating:		
Transportation	257,428	870,294
	\$85,635,768	58,012,155
Computer equipment Other Cross-Program: Transportation Operating:	257,428	6,239 — 870,294

Donations of medication were received primarily from two pharmaceutical companies during the years ended August 31, 2007 and 2006.

11. Net Assets

Unrestricted

As of August 31, 2007 and 2006, unrestricted net assets are as follows:

	2007	2000
Unrealized gain on endowment investments	\$ 85,713,202	53,265,027
Designated by the board of trustees for maintenance of property and equipment	500,000	500,000
Designated by management for:		
Endowment investments	172,030,110	148,568,793
Program funds	5,909,138	8,544,411
Undesignated	9,451,540	12,323,574
	\$273,603,990	223,201,805

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Unrealized gains on endowment investments are classified as increases in unrestricted net assets. Unrestricted net assets also include funds designated by management as additions for endowment investments and program funding. These amounts are classified as unrestricted net assets due to the lack of explicit donor stipulations that temporarily or permanently restrict their use.

Temporarily Restricted

As of August 31, 2007 and 2006, temporarily restricted net assets are available for the following purposes:

	2007	2006
Health	\$62,879,579	62,767,392
Peace	1,597,734	1,184,120
Cross-program	3,799,202	929,940
Time-restricted	2,768,001	3,516,165
	\$71,044,516	68,397,617

Permanently Restricted

In 1989, CCI began its campaign to establish an endowment fund subject to restrictions of gift instruments requiring that the principal of the fund be invested in perpetuity and only the income be used for operations. Permanently restricted net assets are invested in perpetuity, and the income from these assets is expendable to support activities of CCI.

12. Related-Party Transactions

Emory University provides certain administrative functions to CCI, including, but not limited to, payroll administration, investment management, information technology, and legal services. CCI paid Emory University \$457,968 and \$455,076 during the years ended August 31, 2007 and 2006, respectively, for the provision of these services.

Emory University made unrestricted contributions to CCI of \$692,336 and \$717,463, respectively, during the years ended August 31, 2007 and 2006. In addition, CCEU made unrestricted contributions to CCI, primarily related to endowment earnings at CCEU, of \$416,518 and \$1,345,040 during the years ended August 31, 2007 and 2006, respectively.

CCI is currently affiliated with two separately incorporated organizations, Carter Center U.K. and Carter Center U.K. Foundation. Payments made by CCI in support of its affiliates are included in peace program expense in the accompanying statements of activities. Revenue provided by these affiliates total \$135,621 and \$0 for fiscal years 2007 and 2006, respectively, and is included in program grants in the accompanying statements of activities. Net receivables due from these affiliates total \$0 and \$10,648 as of August 31, 2007 and 2006, respectively, and are included in other accounts receivable in the accompanying statements of financial position.

13. Commitments and Contingencies

a. Grant Payable

The Jimmy Carter Presidential Library and Museum (JCLM) is owned and operated by the U.S. government under the direction of the U.S. National Archives and Records Administration. JCLM plans to undergo significant renovations subsequent to August 31, 2007 to update its exhibits to modern museum standards. A major focus of the updated exhibits will be to highlight the work of CCI. The renovation work is expected to begin in the spring of 2008.

The Board of Trustees of CCI approved a commitment of \$2 million towards the aforementioned renovation at its July 23, 2007 meeting. This commitment is consistent with the educational and promotional purposes as stated in CCI's Articles of Incorporation. CCI has reflected the \$2 million commitment in the accompanying 2007 statement of activities under Cross-program as program grant expense and has recorded a corresponding grant payable to JCLM in the accompanying 2007 statement of financial position.

b. Federal Financial Assistance

Federally funded programs are routinely subject to special audits that could result in claims against the resources of CCI. Management does not believe that there will be any claims arising from such audits that could have a material adverse effect on the financial position of CCI.



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